

**DM204, 2010**  
SCHEDULING, TIMETABLING AND ROUTING

Lecture 20  
**Job Shop Models**

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# Outline

## 1. Job Shop

- Modelling

- Exact Methods

- Shifting Bottleneck Heuristic

- Local Search Methods

## 2. Job Shop Generalizations

# Course Overview

## ✓ Problem Introduction

- ✓ Scheduling classification
- ✓ Scheduling complexity
- ✓ RCPSP

## ✓ General Methods

- ✓ Integer Programming
- ✓ Constraint Programming
- ✓ Heuristics
- ✓ Dynamic Programming
- ✓ Branch and Bound

## ✓ Scheduling

- ✓ Single Machine
- ✓ Parallel Machine and Flow Shop Models
  - Job Shop
  - Resource Constrained Project Scheduling Model

## ● Timetabling

- Reservations and Education
- University Timetabling
- Crew Scheduling
- Public Transports

## ● Vehicle Routing

- Capacited Models
- Time Windows models
- Rich Models

# Outline

## 1. Job Shop

- Modelling

- Exact Methods

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## 2. Job Shop Generalizations

# Job Shop

General Shop Scheduling:

- $J = \{1, \dots, N\}$  set of jobs;  $M = \{1, 2, \dots, m\}$  set of machines
  - $J_j = \{O_{ij} \mid i = 1, \dots, n_j\}$  set of operations for each job
  - $p_{ij}$  processing times of operations  $O_{ij}$
  - $\mu_{ij} \subseteq M$  machine eligibilities for each operation
  - precedence constraints among the operations
  - one job processed per machine at a time, one machine processing each job at a time
  - $C_j$  completion time of job  $j$
- ➔ Find feasible schedule that minimize some regular function of  $C_j$

## Job shop

- $\mu_{ij} = l, l = 1, \dots, n_j$  and  $\mu_{ij} \neq \mu_{i+1,j}$  (one machine per operation)
- $O_{1j} \rightarrow O_{2j} \rightarrow \dots \rightarrow O_{n_j,j}$  precedences (without loss of generality)
- without repetition and with unlimited buffers

**Task:**

- Find a **schedule**  $S = (S_{ij})$ , indicating the starting times of  $O_{ij}$ , such that:

it is feasible, that is,

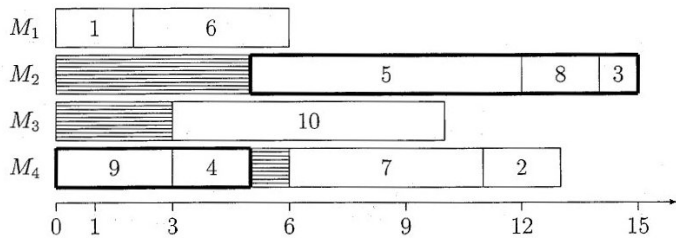
- $S_{ij} + p_{ij} \leq S_{i+1,j}$  for all  $O_{ij} \rightarrow O_{i+1,j}$
- $S_{ij} + p_{ij} \leq S_{uv}$  or  $S_{uv} + p_{uv} \leq S_{ij}$  for all operations with  $\mu_{ij} = \mu_{uv}$ .

and has minimum makespan:  $\min\{\max_{j \in J}(S_{n_j,j} + p_{n_j,j})\}$ .

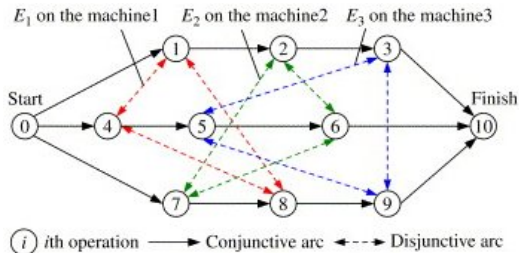
A schedule can also be represented by an  $m$ -tuple  $\pi = (\pi^1, \pi^2, \dots, \pi^m)$  where  $\pi^i$  defines the processing order on machine  $i$ .

There is always an optimal schedule that is **semi-active**.

(semi-active schedule: for each machine, start each operation at the earliest feasible time.)

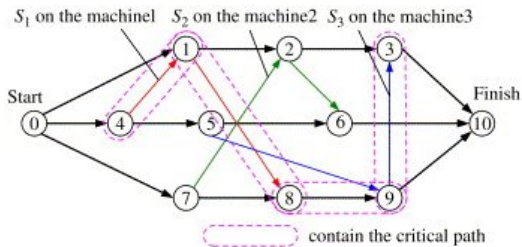


- Often simplified notation:  $N = \{1, \dots, n\}$  denotes the set of operations
- **Disjunctive graph** representation:  $G = (N, A, E)$ 
  - vertices  $N$ : operations with two dummy operations 0 and  $n + 1$  denoting “start” and “finish”.
  - directed arcs  $A$ , conjunctions
  - undirected arcs  $E$ , disjunctions
  - length of  $(i, j)$  in  $A$  is  $p_i$





- A **complete selection** corresponds to choosing one direction for each arc of  $E$ .
- A complete selection that makes  $D$  acyclic corresponds to a feasible schedule and is called **consistent**.
- Complete, consistent selection  $\Leftrightarrow$  semi-active schedule (feasible earliest start schedule).
- Length of **longest path**  $0-(n+1)$  in  $D$  corresponds to the makespan



## Longest path computation

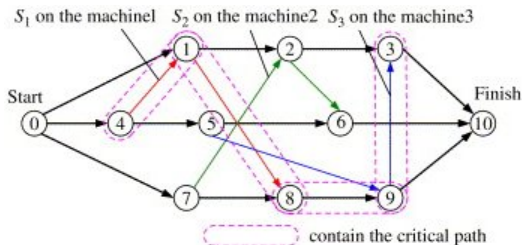
In an acyclic digraph:

- construct topological ordering ( $i < j$  for all  $i \rightarrow j \in A$ )
- recursion:

$$r_0 = 0$$

$$r_l = \max_{\{j \mid j \rightarrow l \in A\}} \{r_j + p_j\} \quad \text{for } l = 1, \dots, n + 1$$

- A **block** is a maximal sequence of adjacent critical operations processed on the same machine.
- In the Fig. below:  $B_1 = \{4, 1, 8\}$  and  $B_2 = \{9, 3\}$



- Any operation,  $u$ , has two immediate predecessors and successors:
  - its job predecessor  $JP(u)$  and successor  $JS(u)$
  - its machine predecessor  $MP(u)$  and successor  $MS(u)$

# Exact methods

- Disjunctive programming

$$\begin{array}{ll}
 \min & C_{max} \\
 \text{s.t.} & x_{ij} + p_{ij} \leq C_{max} \quad \forall O_{ij} \in N \\
 & x_{ij} + p_{ij} \leq x_{lj} \quad \forall (O_{ij}, O_{lj}) \in A \\
 & x_{ij} + p_{ij} \leq x_{ik} \vee x_{ij} + p_{ij} \leq x_{ik} \quad \forall (O_{ij}, O_{ik}) \in E \\
 & x_{ij} \leq 0 \quad \forall i = 1, \dots, m \quad j = 1, \dots, N
 \end{array}$$

- Constraint Programming
- Branch and Bound [Carlier and Pinson, 1983]

Typically unable to schedule optimally more than 10 jobs on 10 machines.  
Best result is around 250 operations.

**Branch and Bound** [Carlier and Pinson, 1983] [B2, p. 179]

Let  $\Omega$  contain the first operation of each job;

Let  $r_{ij} = 0$  for all  $O_{ij} \in \Omega$

**Machine Selection** Compute for the current partial schedule

$$t(\Omega) = \min_{ij \in \Omega} \{r_{ij} + p_{ij}\}$$

and let  $i^*$  denote the machine on which the minimum is achieved

**Branching** Let  $\Omega'$  denote the set of all operations  $O_{i^*j}$  on machine  $i^*$  such that

$$r_{i^*j} < t(\Omega) \quad (\text{i.e. eliminate } r_{i^*j} \geq t(\Omega))$$

For each operation in  $\Omega'$ , consider an (extended) partial schedule with that operation as the next one on machine  $i^*$ . For each such (extended) partial schedule, delete the operations from  $\Omega$ , include its immediate follower in  $\Omega$  and return to **Machine Selection**.

## Lower Bounding:

- longest path in partially selected disjunctive digraph
- solve  $1|r_{ij}|L_{max}$  on each machine  $i$  like if all other machines could process at the same time (see later shifting bottleneck heuristic) + longest path.

# Shifting Bottleneck Heuristic

- A complete selection is made by the union of selections  $S_k$  for each clique  $E_k$  that corresponds to machines.
- **Idea:** use a priority rule for ordering the machines.  
chose each time the bottleneck machine and schedule jobs on that machine.
- Measure bottleneck quality of a machine  $k$  by finding optimal schedule to a certain single machine problem.
- Critical machine, if at least one of its arcs is on the critical path.

- $M_0 \subset M$  set of machines already sequenced.
- $k \in M \setminus M_0$
- $P(k, M_0)$  is problem  $1 \mid r_j \mid L_{max}$  obtained by:
  - the selections in  $M_0$
  - removing any disjunctive arc in  $p \in M \setminus M_0$
- $v(k, M_0)$  is the optimum of  $P(k, M_0)$
- bottleneck  $m = \arg \max_{k \in M \setminus M_0} \{v(k, M_0)\}$
- $M_0 = \emptyset$

Step 1: Identify bottleneck  $m$  among  $k \in M \setminus M_0$  and sequence it optimally. Set  $M_0 \leftarrow M_0 \cup \{m\}$

Step 2: Reoptimize the sequence of each critical machine  $k \in M_0$  in turn: set  $M'_0 = M_0 - \{k\}$  and solve  $P(k, M'_0)$ .  
Stop if  $M_0 = M$  otherwise Step 1.

- Local Reoptimization Procedure



Construction of  $P(k, M_0)$  $1 \mid r_j \mid L_{max}$ :

- $r_j = L(0, j)$
- $d_j = L(0, n) - L(j, n) + p_j$

 $L(i, j)$  length of longest path in  $G$ : Computable in  $O(n)$ 

acyclic complete directed graph  $\iff$  transitive closure of its unique directed Hamiltonian path.

Hence, only predecessors and successor are to be checked.

The graph is not constructed explicitly, but by maintaining a list of jobs per machines and a list machines per jobs.

$1 \mid r_j \mid L_{max}$  can be solved optimally very efficiently.  
Results reported up to 1000 jobs.

$1 \mid r_j \mid L_{max}$ 

From one of the past lectures

[Maximum lateness with release dates]

- Strongly NP-hard (reduction from 3-partition)
- might have optimal schedule which is not non-delay
- **Branch and bound** algorithm (valid also for  $1 \mid r_j, prec \mid L_{max}$ )
  - **Branching:**  
 schedule from the beginning (level  $k$ ,  $n!/(k-1)!$  nodes)  
 elimination criterion: do not consider job  $j_k$  if:

$$r_j > \min_{l \in J} \{ \max(t, r_l) + p_l \} \quad J \text{ jobs to schedule, } t \text{ current time}$$

- **Lower bounding:** relaxation to preemptive case for which EDD is optimal

# Efficient local search for job shop

Solution representation:

$m$ -tuple  $\pi = (\pi^1, \pi^2, \dots, \pi^m) \iff$  oriented digraph  $D_\pi = (N, A, E_\pi)$

Neighborhoods

Change the orientation of certain disjunctive arcs of the current complete selection

Issues:

1. Can it be decided easily if the new digraph  $D_{\pi'}$  is acyclic?
2. Can the neighborhood selection  $S'$  improve the makespan?
3. Is the neighborhood connected?

## Swap Neighborhood

[Novicki, Smutnicki]

Reverse one oriented disjunctive arc  $(i, j)$  on some critical path.

### Theorem

*All neighbors are consistent selections.*

**Note:** If the neighborhood is empty then there are no disjunctive arcs, nothing can be improved and the schedule is already optimal.

### Theorem

*The swap neighborhood is weakly optimal connected.*

## Insertion Neighborhood

[Balas, Vazacopoulos, 1998]

For some nodes  $u, v$  in the critical path:

- move  $u$  right after  $v$  (forward insert)
- move  $v$  right before  $u$  (backward insert)

**Theorem:** If a critical path containing  $u$  and  $v$  also contains  $JS(v)$  and

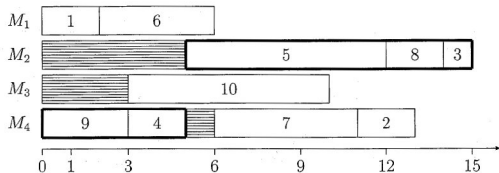
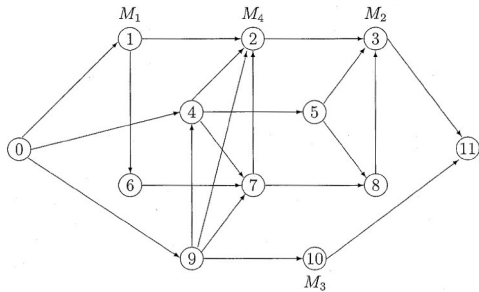
$$L(v, n) \geq L(JS(u), n)$$

then a forward insert of  $u$  after  $v$  yields an acyclic complete selection.

**Theorem:** If a critical path containing  $u$  and  $v$  also contains  $JS(v)$  and

$$L(0, u) + p_u \geq L(0, JP(v)) + p_{JP(v)}$$

then a backward insert of  $v$  before  $v$  yields an acyclic complete selection.



**Theorem: (Elimination criterion)** If  $C_{max}(S') < C_{max}(S)$  then at least one operation of a machine block  $B$  on the critical path has to be processed before the first or after the last operation of  $B$ .

- Swap neighborhood can be restricted to first and last operations in the block
- Insert neighborhood can be restricted to moves similar to those saw for the flow shop. [Grabowski, Wodecki]

Tabu Search requires a best improvement strategy hence the neighborhood must be search very fast.

Neighbor evaluation:

- exact recomputation of the makespan  $O(n)$
- approximate evaluation (rather involved procedure but much faster and effective in practice)

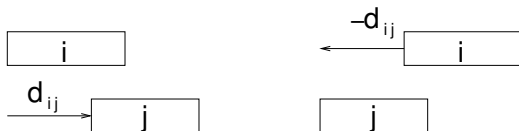
The implementation of Tabu Search follows the one saw for flow shop.



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# Generalizations: Time Lags



Generalized time constraints

They can be used to model:

- Release time:

$$S_0 + r_i \leq S_i \quad \iff \quad d_{0i} = r_i$$

- Deadlines:

$$S_i + p_i - d_i \leq S_0 \quad \iff \quad d_{i0} = p_i - d_i$$

- Modelling

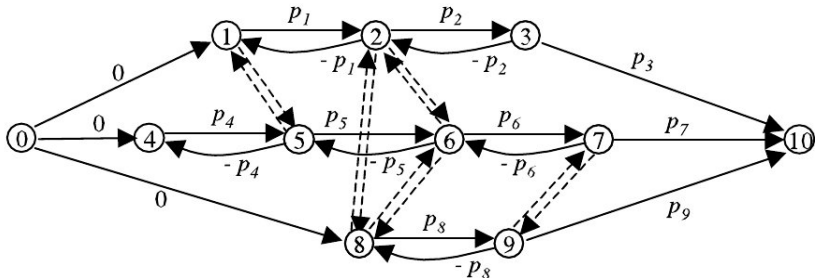
$$\begin{array}{ll}
 \min & C_{max} \\
 \text{s.t.} & x_{ij} + d_{ij} \leq C_{max} \quad \forall O_{ij} \in N \\
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 & x_{ij} + d_{ij} \leq x_{ik} \vee x_{ij} + d_{ij} \leq x_{ik} \quad \forall (O_{ij}, O_{ik}) \in E \\
 & x_{ij} \geq 0 \quad \forall i = 1, \dots, m \quad j = 1, \dots, N
 \end{array}$$

- In the disjunctive graph,  $d_{ij}$  become the lengths of arcs

- Exact relative timing (perishability constraints):  
if operation  $j$  must start  $l_{ij}$  after operation  $i$ :

$$S_i + p_i + l_{ij} \leq S_j \quad \text{and} \quad S_j - (p_i + l_{ij}) \leq S_i$$

( $l_{ij} = 0$  if no-wait constraint)



- Set up times:

$$S_i + p_i + s_{ij} \leq S_j \quad \text{or} \quad S_j + p_j + s_{ji} \leq S_i$$

- Machine unavailabilities:

- Machine  $M_k$  unavailable in  $[a_1, b_1], [a_2, b_2], \dots, [a_v, b_v]$
- Introduce  $v$  artificial operations with  $\lambda = 1, \dots, v$  with  $\mu_\lambda = M_k$  and:

$$p_\lambda = b_\lambda - a_\lambda$$

$$r_\lambda = a_\lambda$$

$$d_\lambda = b_\lambda$$

- Minimum lateness objectives:

$$L_{max} = \max_{j=1}^N \{C_j - d_j\} \quad \iff \quad d_{n_j, n+1} = p_{n_j} - d_j$$

Arises with limited buffers:

after processing, a job remains on the machine until the next machine is freed

- Needed a generalization of the disjunctive graph model

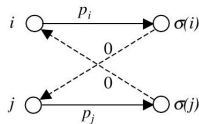
⇒ **Alternative graph** model  $G = (N, E, A)$  [Mascis, Pacciarelli, 2002]

1. two non-blocking operations to be processed on the same machine

$$S_i + p_i \leq S_j \quad \text{or} \quad S_j + p_j \leq S_i$$

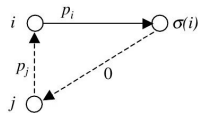
2. Two blocking operations  $i, j$  to be processed on the same machine  $\mu(i) = \mu(j)$

$$S_{\sigma(j)} \leq S_i \quad \text{or} \quad S_{\sigma(i)} \leq S_j$$



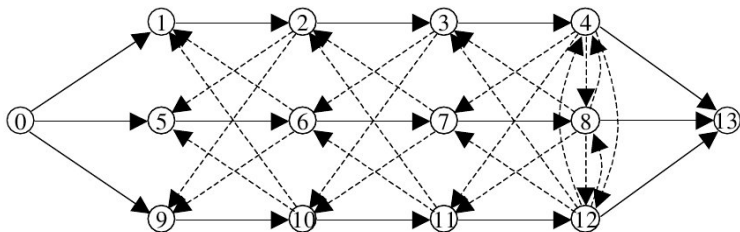
3.  $i$  is blocking,  $j$  is non-blocking (ideal) and  $i, j$  to be processed on the same machine  $\mu(i) = \mu(j)$ .

$$S_i + p_i \leq S_j \quad \text{or} \quad S_{\sigma(j)} \leq S_i$$

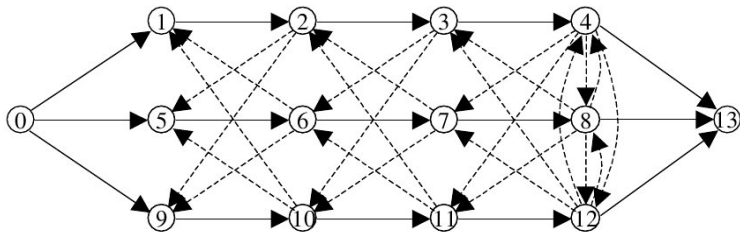


## Example

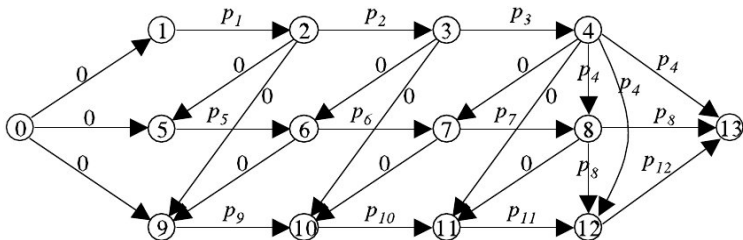
- $O_0, O_1, \dots, O_{13}$
- $M(O_1) = M(O_5) = M(O_9)$   
 $M(O_2) = M(O_6) = M(O_{10})$   
 $M(O_3) = M(O_7) = M(O_{11})$



- Length of arcs can be negative
- Multiple occurrences possible:  $((i, j), (u, v)) \in A$  and  $((i, j), (h, k)) \in A$
- The last operation of a job  $j$  is always non-blocking.



- A **complete selection  $S$**  is **consistent** if it chooses alternatives from each pair such that the resulting graph does not contain **positive cycles**.





Example:

- $p_a = 4$
- $p_b = 2$
- $p_c = 1$
  
- $b$  must start at least 9 days after  $a$  has started
- $c$  must start at least 8 days after  $b$  is finished
- $c$  must finish within 16 days after  $a$  has started

$$S_a + 9 \leq S_b$$

$$S_b + 10 \leq S_c$$

$$S_c - 15 \leq S_a$$

This leads to an absurd.

In the alternative graph the cycle is positive.

- The Makespan still corresponds to the longest path in the graph with the arc selection  $G(S)$ .
- Problem: now the digraph may contain cycles. Longest path with simple cyclic paths is NP-complete. However, here we have to care only of non-positive cycles.
- If there are no cycles of length strictly positive it can still be computed efficiently in  $O(|N||E \cup A|)$  by Bellman-Ford (1958) algorithm.
- The algorithm iteratively considers all edges in a certain order and updates an array of longest path lengths for each vertex. It stops if a loop over all edges does not yield any update or after  $|N|$  iterations over all edges (in which case we know there is a positive cycle).
- Possible to maintain incremental updates when changing the selection [Demetrescu, Frangioni, Marchetti-Spaccamela, Nanni, 2000].

# Heuristic Methods

- The search space is highly constrained + detecting positive cycles is costly
- Hence local search methods not very successful
- Rely on the construction paradigm
- Rollout algorithm [Meloni, Pacciarelli, Pranzo, 2004]

## Rollout

- **Master process:** grows a partial selection  $S^k$ :  
decides the next element to fix based on an heuristic function  
(selects the one with minimal value)
- **Slave process:** evaluates heuristically the alternative choices.  
Completes the selection by keeping fixed what passed by the master  
process and fixing one alternative at a time.

- Slave heuristics

- Avoid Maximum Current Completion time*

find an arc  $(h, k)$  that if selected would increase most the length of the longest path in  $G(S^k)$  and select its alternative

$$\max_{(uv) \in A} \{I(0, u) + a_{uv} + I(v, n)\}$$

- Select Most Critical Pair*

find the pair that, in the worst case, would increase least the length of the longest path in  $G(S^k)$  and select the best alternative

$$\max_{((ij), (hk)) \in A} \min \{I(0, u) + a_{hk} + I(k, n), I(0, i) + a_{ij} + I(j, n)\}$$

- Select Max Sum Pair*

find the pair with greatest potential effect on the length of the longest path in  $G(S^k)$  and select the best alternative

$$\max_{((ij), (hk)) \in A} |I(0, u) + a_{hk} + I(k, n) + I(0, i) + a_{ij} + I(j, n)|$$

## Implementation details of the slave heuristics

- Once an arc is added we need to update all  $L(0, u)$  and  $L(u, n)$ .  
Backward and forward visit  $O(|F| + |A|)$
- When adding arc  $a_{ij}$ , we detect positive cycles if  $L(i, j) + a_{ij} > 0$ . This happens only if we updated  $L(0, i)$  or  $L(j, n)$  in the previous point and hence it comes for free.
- Overall complexity  $O(|A|(|F| + |A|))$

## Speed up of Rollout:

- Stop if partial solution overtakes upper bound
- limit evaluation to say 20% of arcs in  $A$